



FY2020

Budget Hearing
Sept. 23, 2019

Importance of the Budget



Communication Tool: Residents and Staff

- ▶ The priorities of the city are articulated in the budget - the staff time and the City's resources are dedicated back to the community priorities



Spending Plan

- ▶ From maintenance materials in parks to payroll in police, the budget outlines where and how the city's resources should be put to work



Method to Monitor Progress / Milestones






- ▶ From capital projects to maintenance efforts to "refresh" parks and fire stations, the investments provide a mechanism to monitor progress



Game Plan for Financial Security

- ▶ The accruals (Infrastructure Maintenance, Vehicle Replacement, and Equipment) help the city ensure resources are appropriately set aside to secure funding required to optimally maintain assets

Budget Process

1.  Staff requests are consolidated into an initial draft budget; City Manager balances budget
2.  The Mayor works with the City Manager to prepare his proposed Budget
3.  The Mayor presents his proposed Budget to the Council
4.  Council holds Public Hearings and refines the proposed Budget
5.  Mayor and Council adopt the final Budget

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Current and Next Steps:

- ▶ August 19, 2019
 - ▶ Work Session - Mayor presented proposed Budget
- ▶ September 9, 2019
 - ▶ Work Session - discussion / refinement of Budget
 - ▶ Public Hearing - collect community feedback
- ▶ September 13, 2019
 - ▶ Special Called Work Session - balancing Budget
- ▶ September 23, 2019
 - ▶ Work Session - discussion / refinement of Budget
 - ▶ Public Hearing - collect community feedback
 - ▶ Consideration of Budget
- ▶ October 1, 2019: Beginning of FY2020



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BUDGET HIGHLIGHTS & PRIORITIES

Budget Priorities for Strategic Success

- ▶ **Balanced Budget:**
 - ▶ \$62,542,863 revenues / expenditures
- ▶ **Aligning resources with issues that matter most to our residents:**
 - ▶ Delivering Public Safety
 - ▶ Preserving City Assets
 - ▶ Improving Mobility and Connectivity
 - ▶ Sustaining Stormwater Infrastructure

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Delivering Public Safety

- ▶ 76% of City's personnel are in public safety
- ▶ 51% of departmental expenditures are in Police and Fire Departments
- ▶ Key additions in FY2020:
 - ▶ \$329,428 to add two police officers / vehicles
 - ▶ \$1,200,000 to replace fire truck #63
 - ▶ \$500,000 to replace ten police vehicles
 - ▶ \$38,000 for paramedic training class
 - ▶ \$290,400 for body worn cameras (year 2 of 5)
 - ▶ \$97,656 to crease Master Patrol Officer rank

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Preserving City Assets

- ▶ 21% of budget: \$11,246,290 invested in accrual funds
- ▶ Project highlights in FY2020:
 - ▶ \$3,000,000 for resurfacing (\$2M neighborhood roads, \$1M main roads)
 - ▶ \$1,320,000 park maintenance projects / maintenance materials
 - ▶ \$290,000 to resurface (playing courts, trails, etc.) in Newtown and Ocee
 - ▶ \$65,000 to renovate Ocee Park restroom (by playground)
 - ▶ \$65,000 to renovate the Newtown Park restroom (by tennis / pickleball courts)
 - ▶ \$175,000 for reserve studies / asset management programs helping the city ensure resources are appropriately set aside to secure funding required to optimally maintain assets

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Improving Mobility and Connectivity

- ▶ Traffic Congestion Relief - TSPLOST construction projects
 - ▶ Bell Road at McGinnis Ferry Road
 - ▶ State Bridge Road (Camden Way to the Chattahoochee River)
 - ▶ Bell Road at Medlock Bridge Road
 - ▶ Barnwell Road at Holcomb Bridge Road
- ▶ Multi-Modal Construction Project: Rogers Bridge
- ▶ Trail Projects: \$500,000 for construction of Trail on Buice Road (from Spruill Road to Papillion Trace) and \$400,000 for engineering and construction of new trail on Old Alabama (from Autry Vue to Autry Falls Way)
- ▶ Intersection Improvement Projects: \$1,450,000 for Barnwell intersection improvements and \$287,849 for intersection improvements (based on Intersection Prioritization Policy)
- ▶ \$450,000 for traffic monitoring and detection equipment replacements to maintain the City's efforts to improve traffic flow by optimizing signal timing

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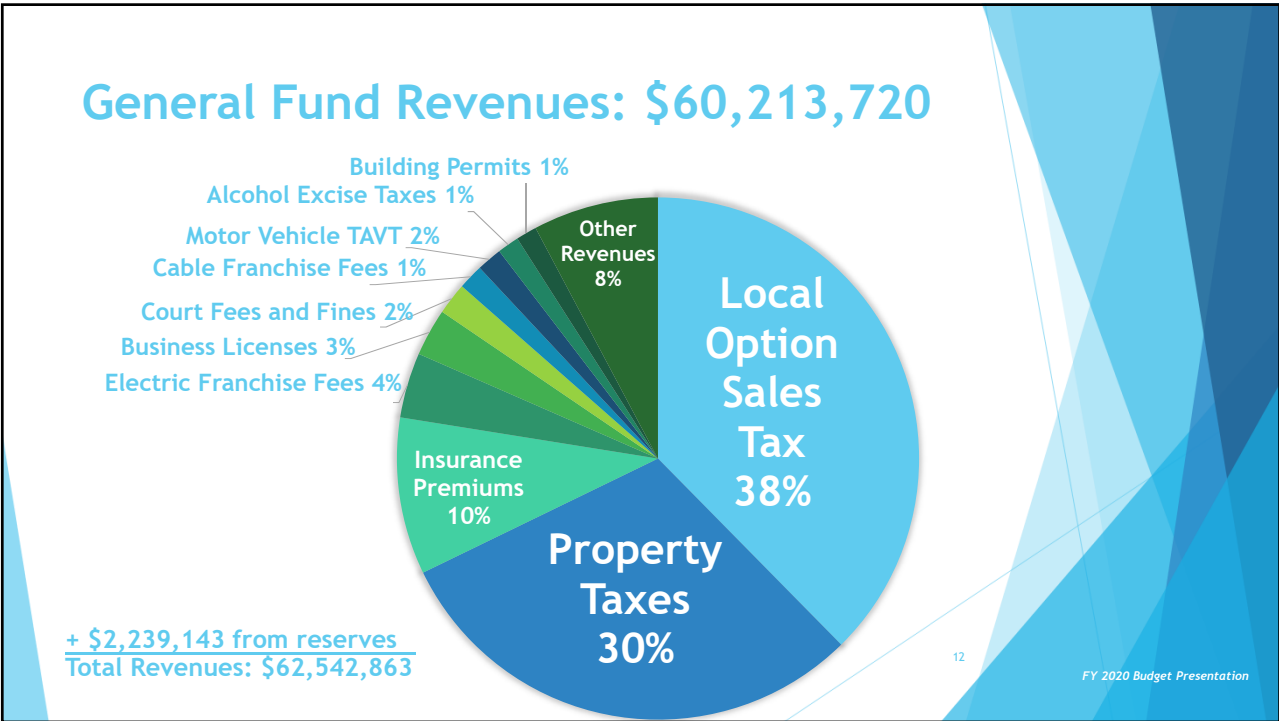
Sustaining Stormwater Infrastructure

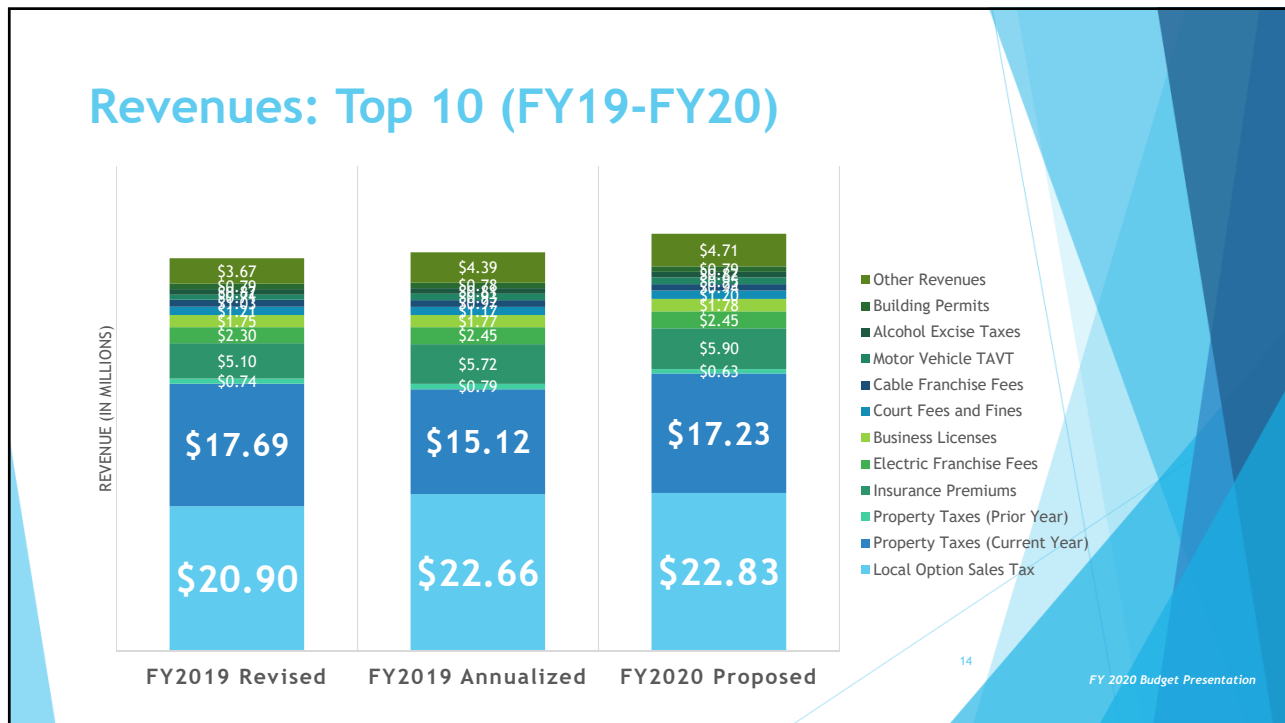
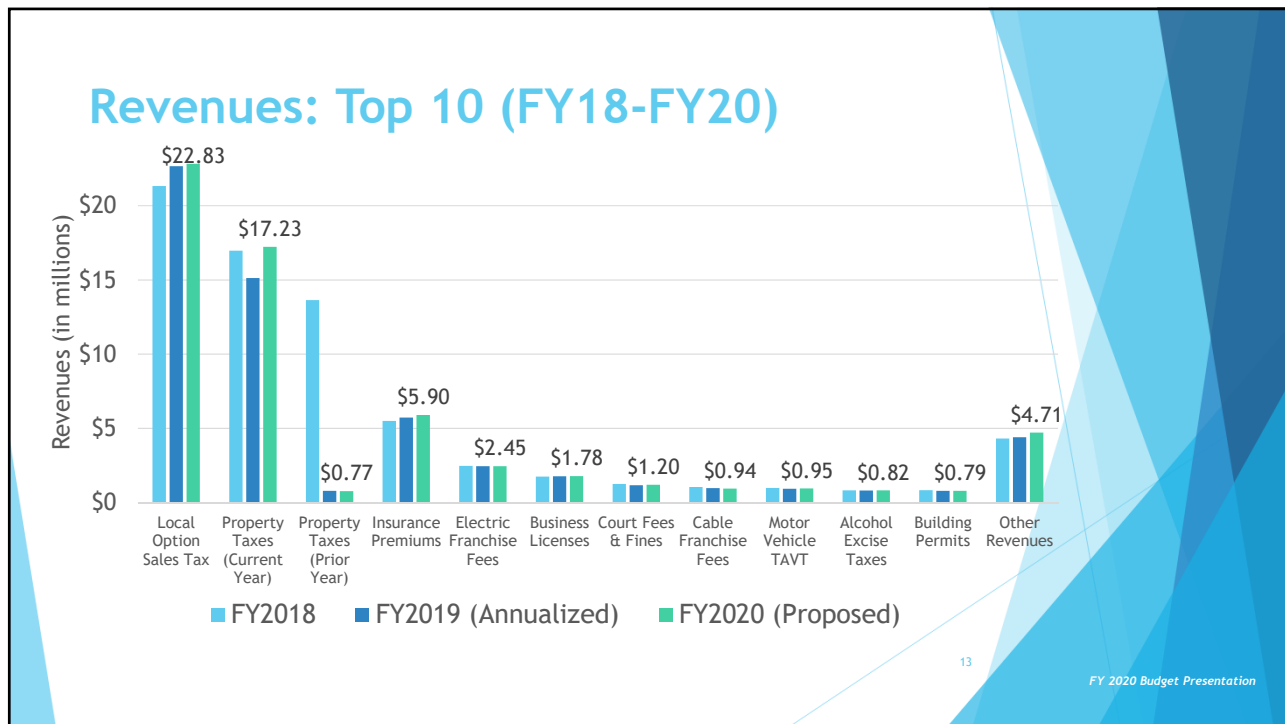
- ▶ Assessing System and Making Repairs
 - ▶ \$853,800 for citywide stormwater system assessment (field work and data analysis)
 - ▶ \$100,000 for stormwater consulting services (to engineer / prioritize needed repairs)
 - ▶ \$3,362,850 into stormwater system accrual for repair and maintenance (\$2.1M FY2020 projects)
 - ▶ \$300,000 stormwater maintenance projects anticipated in FY2020
 - ▶ \$1,800,000 stormwater repair projects anticipated in FY2020

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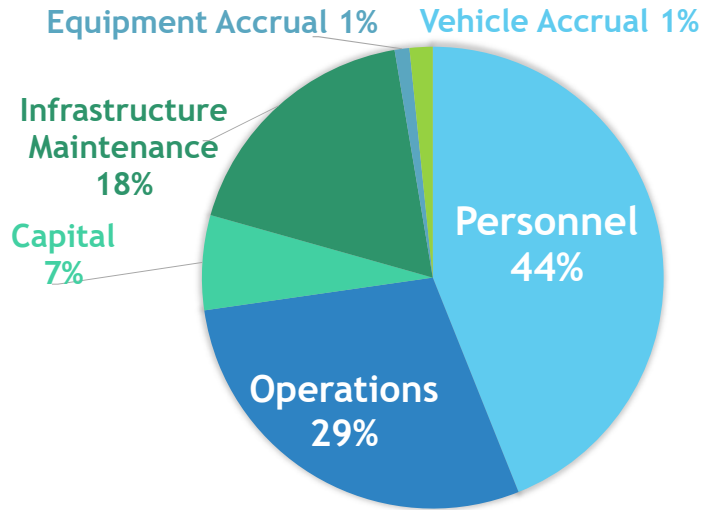
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FINANCIAL DETAILS





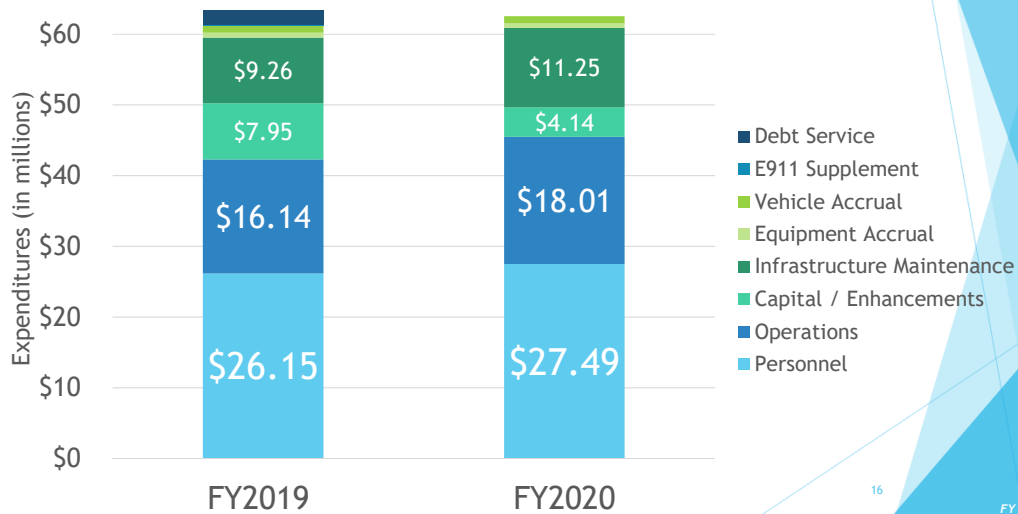
General Fund Expenditures: \$62,542,863



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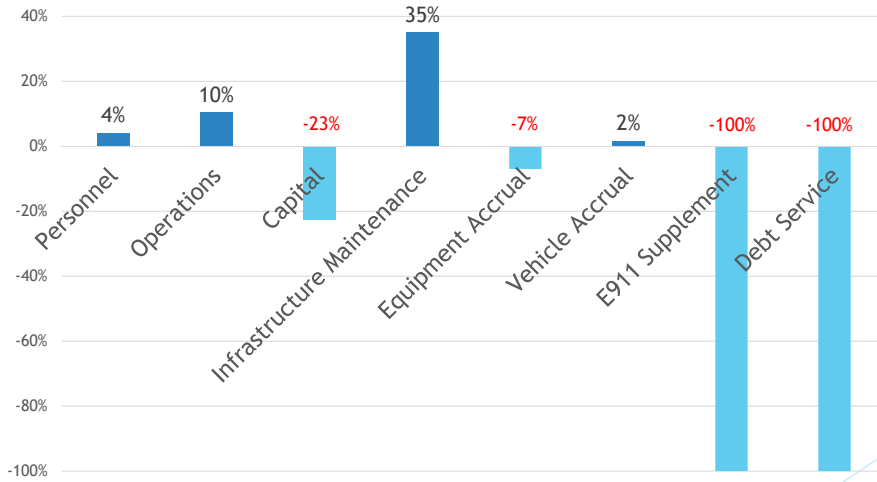
Expenditures Comparison (FY19 to FY20)



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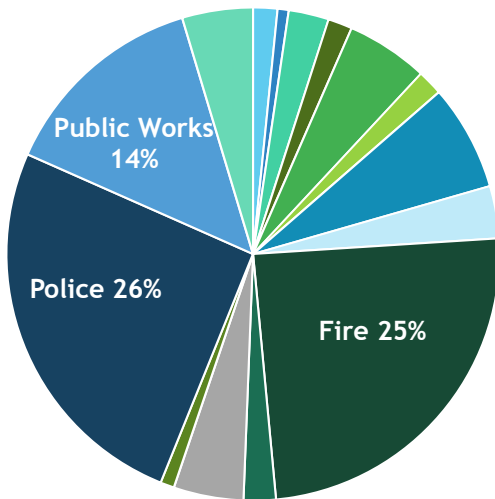
Expenditure Variance (FY19 to FY20)



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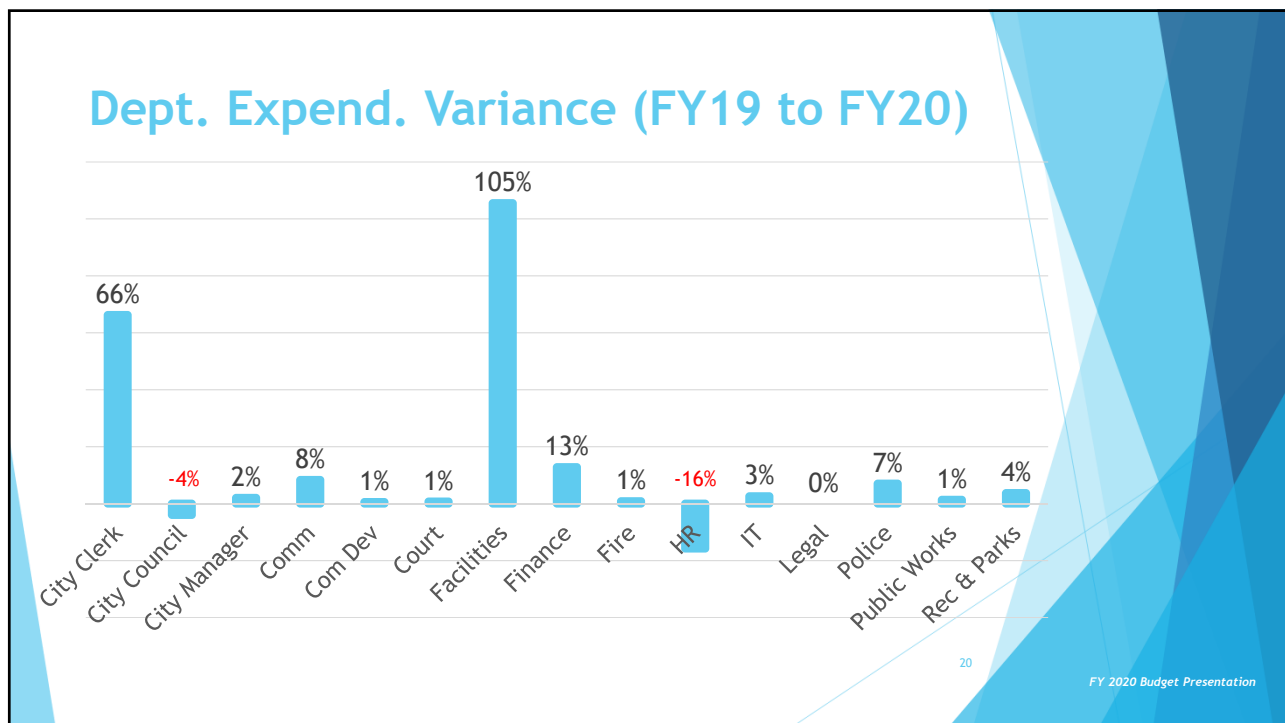
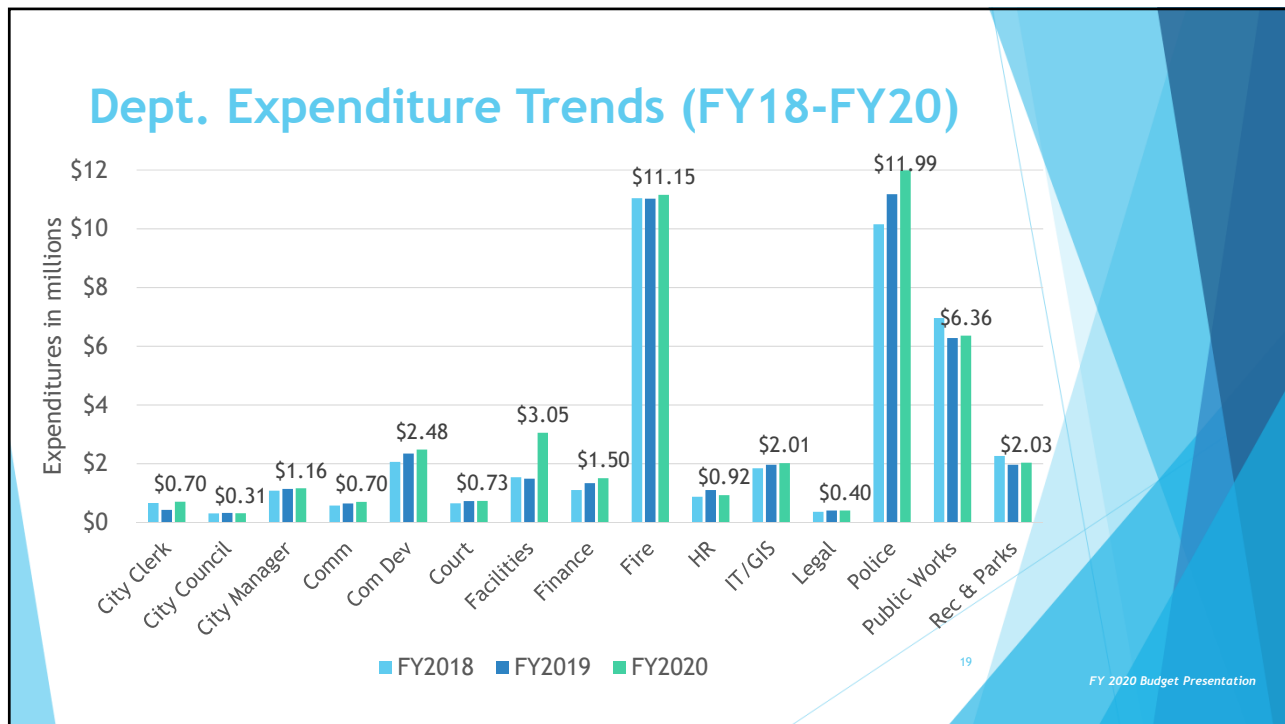
Department Expenditures



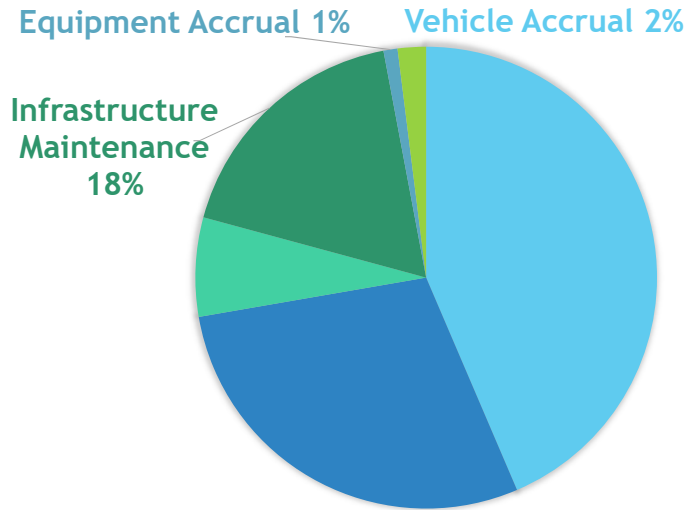
- City Clerk
- City Council
- City Manager
- Communications
- Community Development
- Court
- Facilities
- Finance
- Fire
- Human Resources
- IT/GIS
- Legal
- Police
- Public Works
- Recreation & Parks

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Accruals: \$11,246,940



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Infrastructure Maintenance Accrual: \$11,246,940 set aside in FY2020

Maintenance Accrual	Contribution	Projects	Balance*
Roads and Right-of-Way	\$4,496,840	\$4,075,000	\$435,089
Sidewalks and Trails	\$497,300	\$400,000	\$976,436
Stormwater System	\$3,362,850	\$1,800,000	\$2,671,550
Traffic Signal System	\$1,126,150	\$500,000	\$639,308
Bridges, Tunnels, and Dams	\$281,000	\$210,000	\$916,349
Parks	\$1,053,240	\$1,320,000	\$1,176,416
Fire Stations	\$261,370	\$125,000	\$1,348,754
City Hall	\$168,190	\$0	\$959,790
Land Acquisition	\$0	\$0	\$200,000

*Balances listed are cumulative figures

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Vehicle Replacement Accrual: \$1,010,860 set aside in FY2020

Vehicle Replacement Accrual	Contribution	Projects	Balance*
Police Vehicles	\$471,450	\$500,000	\$518,581
Fire Apparatus / Vehicles	\$480,940	\$1,289,000	\$585,552
Other City Vehicles	\$58,470	\$160,000	\$105,931

**Balances listed are cumulative figures*

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Equipment Replacement Accrual: \$647,997 set aside in FY2020

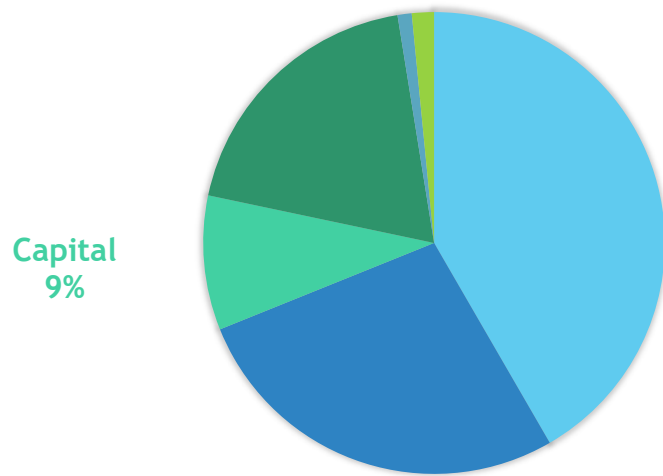
Equipment Accrual	Contribution	Projects	Balance*
Police Equipment	\$227,618	\$72,000	\$357,847
Fire Equipment	\$204,042	\$148,950	\$191,745
Information Technology Equipment	\$216,337	\$127,000	\$216,557

**Balances listed are cumulative figures*

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Capital: \$4,144,040 in FY2020



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Projects Funded in FY2020

- ▶ City Manager / Com Dev / Information Technology
 - ▶ City Hall Improvements / Reverse Value Engineering: \$250,000
 - ▶ Stormwater System Assessment - Field Work and Analysis: \$853,800
- ▶ Public Safety
 - ▶ Body Worn Cameras (Year 2): \$290,400
 - ▶ Vehicles for 2 new Police Officers: \$112,000
- ▶ Public Works
 - ▶ Trail - Buice Road (Spruill to Papillion) - Construction Funding: \$500,000
 - ▶ Trail - Old Alabama (Autry Vue to Autry Falls Way) - Eng. / Const.: \$400,000
 - ▶ Intersection Improvements (3 on Barnwell): \$1,450,000
 - ▶ Intersection Improvements (6 from Prioritization Policy): \$287,840²⁵

FY 2020 Budget Presentation

Parks Bond Fund

- ▶ Multi-Year Fund, lists expenditures by project
 - ▶ Expenditures Proposed in FY2020 Budget:
 - ▶ Recreational Trails and Greenway - Concept / Design: \$250,000
 - ▶ Recreational Trails and Greenway - Development: \$500,000
 - ▶ Project Management with Jacobs: \$150,000
 - ▶ Net-neutral clean-up of some FY2019 activity
- ▶ Fund to be amended after Budget adopted based on Parks Bond Reprioritization Discussion (began 09/23/19 Work Session)

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TSPLOST Fund

- ▶ Multi-Year Fund, lists expenditures and authorizations by project
 - ▶ Expenditures Proposed in FY2020 Budget:
 - ▶ Medlock at State Bridge - Right-of-Way Phase: \$500,000
 - ▶ Haynes Bridge (from Old Alabama to Mansell) - Right-of-Way Phase: \$2,000,000 + Traffic Studies: \$25,000 (from 09/09/19)
 - ▶ Barnwell at Holcomb Bridge - Right-of-Way Phase: \$1,000,000
 - ▶ Bell / Boles Corridor - Construction Phase: \$5,151,755
 - ▶ Project Management with Jacobs: \$500,000

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City Hall Fund

- ▶ Multi-Year Fund, lists expenditures and end of project forecast
 - ▶ Expenditures Proposed in FY2020 Budget: allocating project balance - forecast at \$85,160 for improvements / reverse value engineering at City Hall

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Other Funds - Balanced

Fund	Revenues	Expenditures
Seized/Forfeited Asset Fund	\$175,650	\$175,650
E911 Fund	\$1,700,000	\$1,700,000
Hotel/Motel Tax Fund	\$600,000	\$600,000
Debt Service Fund	\$2,387,828	\$2,387,828
Debt Service Parks Bond Fund*	\$2,102,480	\$2,091,638

**difference in Debt Service Parks Bond Fund is amount equal to anticipated interest*

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FY 2020 Budget Presentation

Summary / Next Steps

- ▶ **Balanced Budget**
 - ▶ \$62,542,863 General Fund revenues / expenditures
- ▶ **Next Steps**
 - ▶ Community Feedback in Public Hearing
 - ▶ Adoption instrument: Ordinance 2019-09-24
- ▶ **FY2020 begins October 1, 2019**

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FY 2020 Budget Presentation

Community Feedback: 09/23/19
Consideration: Ordinance 2019-09-24
FY2020 Begins: 10/01/19

NEXT STEPS